SECTION B

GOALS STATEMENT

In this statement you should describe (1) professional experiences relevant to your desire to become a school administrator, (2) what your goals as an administrator are, and (3) how these goals relate to current trends and issues in public education. Your Goals Statement should be a minimum of <u>two</u> typed pages, a maximum of <u>four</u> typed pages, and <u>should address all three of these prompts</u>. Goals statement must be typed in 12 point Times New Roman font, double-spaced, and 1.25 inch margins on each side.

Upon completion of your written statement, sign the certification portion below and upload this form with your statement.

Certification

]	I certify that	the attacl	hed w	ritten	statemen	t is my	v work	, written	by	me
é	and that I ha	ve receive	ed no a	issista	nce.					

[Applicant's Signature]	[Date]

SECTION C

SCHOOL DISTRICT NOTIFICATION

It is uno	derstood that
	[Applicant's Name]
an emp	loyee of
	[School District]
is apply	ring for a North Carolina Principal Fellows Program scholarship loan for 2017- 2019.
apply fo he/she i	vare of this candidate's application to the program and understand that he/she may or a two-year leave of absence if selected to receive the scholarship loan. I verify that is an employee in good standing and I fully endorse this applicant for the Principal Program. Please check the following:
	I endorse this applicant for the North Carolina Principal Fellows Program
	I do not endorse this applicant for the North Carolina Principal Fellows Program
-	[Superintendent (or designee) Please print name and position]
-	[Superintendent's (or designee's) signature]
-	[Date]

Note: By signing this form, the above-named person verifies that either he/she is the superintendent of the applicant's school system or he/she has been authorized by the superintendent to sign this form.

Note to the North Carolina Principal Fellows Program applicant: This notification does not constitute an agreement with your school system for a leave of absence. If selected, you must apply for an official leave of absence through the appropriate channels or resign.

This form must be completed, signed, and uploaded as part of the application by February 3, 2017.

SECTION D

WAIVER FORM

INSTRUCTIONS FOR PRINCIPAL FELLOWS SCHOLARSHIP LOAN APPLICANT:

- 1. Complete this Waiver form.
- **2.** Complete the top portion of the Reference Rating form.
- 3. Give the Waiver form, Reference Rating form, and a stamped envelope addressed to the NC Principal Fellows Program to the person who will complete the reference for you. Ask the person to complete the reference rating form and to write a reference letter evaluating your performance as a professional, your potential as a school administrator; your communication skills (oral and written); and your potential to succeed in a graduate program. The reference letter should be written on your LEA letterhead stationery. The waiver form, reference rating form and the reference letter should be mailed in the addressed and stamped envelope you provide to the person who will complete the reference.
- 4. Inform the person that <u>reference forms and letters must be received or postmarked by February 3, 2017.</u>

STUDENT DISCLOSURE RIGHTS

[PRINT:	Last Name	First	Middle]
Check one b	oox and sign below:		
	waive my right to read t	his completed reference.	
□ I	do not waive my right to	o read this completed reference	ce.
	s Signature]		[Date]

INSTRUCTIONS FOR REFERENCE: Please indicate your frank opinion of the applicant's qualifications and potential on the accompanying reference rating form and in your reference letter.

Please include with the rating form a letter on your LEA letterhead stationery, in which you evaluate

- a) the applicant's performance as a professional; b) potential as a school administrator;
- c) his/her communication skills (oral and written); and d) his/her potential to succeed in a graduate program.

Please mail the waiver form, reference rating form, and your letter of endorsement to the Principal Fellows Program in the addressed and stamped envelope provided by the applicant.

Waiver form and Reference Rating form without signed letters are not complete and cannot be considered.

Copies of forms, or forms sent by FAX, cannot be accepted.

SECTION D: REFERENCE RATING FORM

APPLICANT: Please fill in your name below. For the convenience of the reference, provide a stamped envelope addressed to the Principal Fellows Program.

llows Program, a scholarship loan program funded ster's degree in school administration in preparation assist the Principal Fellows Commission in evalualifications and potential is appreciated. For each sket describes this applicant compared to other indibughtful response.	n for a career as ating this appli- till or character	s a scho cant's c istic list	ol adminis redentials, ted below,	trator (prin your fran please ma	ncipal or as k opinion rk the ratin	ssistant princ of the appli g that you b
Please rate the following:	Outstanding	Good	Above	Average		Not Observed
1. General intelligence			Average		Average	Observed
2. Ability to complete a graduate program						
3. Oral communication skills						
4. Written communication skills						
5. Analysis and problem-solving skills						
6. Leadership potential						
7. Ability to articulate a shared vision						
8 . Ability to motivate others/build constituencies						
9. Creativity						
10 . Sensitivity to others						
11. Tact and judgment						
12. Rapport with parents and students						
13. Rapport with administrators						
14. Ethical conduct						
15. Overall rating						
what capacity do you know this applicant?				<u> </u>	l	
Vould you hire (or rehire) this person for a position	in your organiz	ation?				
ignature:				Date: _		
ame:			Title:			
chool or Department:						
ddress:						

REMINDER: Please attach a signed letter of endorsement on your letterhead stationery in which you evaluate *a*) the applicant's performance as a professional; *b*) potential as a school administrator; *c*) his/her communication skills (oral and written); and *d*) his/her potential to succeed in a graduate program. *Reference forms without signed letters are not complete and will not be considered*.

_____Email Address:

Contact Telephone Number:_

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STUDENT DISCLOSURE RIGHTS

	Last Name	First	Middle]
Check one b	ox and sign below:		
□ I	waive my right to read this	completed reference.	
□ I	do not waive my right to rea	ad this completed reference.	

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Please include with the rating form a letter on your LEA letterhead stationery, in which you evaluate

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ame:	is an	applica	nt for the	2017-201	19 North (Carolina Pr
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Please rate the following:	Outstanding	Good	Above Average	Average	Below Average	Not Observed
1. General intelligence			<u> </u>			
2. Ability to complete a graduate program						
3. Oral communication skills						
4. Written communication skills						
5. Analysis and problem-solving skills						
6 . Leadership potential						
7. Ability to articulate a shared vision						
8 . Ability to motivate others/build constituencies						
9. Creativity						
10. Sensitivity to others						
11. Tact and judgment						
12. Rapport with parents and students						
13. Rapport with administrators						
14. Ethical conduct						
15. Overall rating						
In what capacity do you know this applicant?						
Would you hire (or rehire) this person for a position		_				
Signature:						
Name:						
School or Department:						
Address:						

REMINDER: Please attach a signed letter of endorsement on your letterhead stationery in which you evaluate *a*) the applicant's performance as a professional; *b*) potential as a school administrator; *c*) his/her communication skills (oral and written); and *d*) his/her potential to succeed in a graduate program. *Reference forms without signed letters are not complete and will not be considered.*

Email Address:_

Contact Telephone Number:_

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STUDENT DISCLOSURE RIGHTS

[PRINT:	Last Name	First	Middle]
Check one	box and sign below:		
	I waive my right to read th	nis completed reference.	
	I do not waive my right to	read this completed reference	ce.
[Applicant]	's Signature]		[Date]

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SECTION D: REFERENCE RATING FORM

is an applicant for the 2017–2019 North Carolina Pri owns Program, a scholarship loan program funded by the NC General Assembly to assist interested individuals to early segree in school administration in preparation for a career as a school administrator (principal or assistant prin sists the Principal Fellows Commission in evaluating this applicant's credentials, your frank opinion of the applitications and potential is appreciated. For each skill or characteristic listed below, please mark the rating that you be describes this applicant compared to other individuals you have known in a similar capacity. Thank you foghtful response. Please rate the following: Outstanding Good Above Average Below Average General intelligence Ability to complete a graduate program Oral communication skills Written communication skills Leadership potential Ability to articulate a shared vision Ability to motivate others/build constituencies Creativity Sensitivity to others Tact and judgment Rapport with parents and students Rapport with administrators Ethical conduct Overall rating What capacity do you know this applicant? und you hire (or rehire) this person for a position in your organization?
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Please rate the following: Outstanding Good Above Average General intelligence Ability to complete a graduate program Oral communication skills Written communication skills Analysis and problem-solving skills Leadership potential Ability to articulate a shared vision Ability to motivate others/build constituencies Creativity Sensitivity to others Tact and judgment Rapport with parents and students Rapport with administrators Ethical conduct Outstanding Good Above Average Below Average Observed Observed Observed Oserved Oserved
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Oral communication skills Written communication skills Analysis and problem-solving skills Leadership potential Ability to articulate a shared vision Ability to motivate others/build constituencies Creativity Sensitivity to others Tact and judgment Rapport with parents and students Rapport with administrators Ethical conduct Overall rating what capacity do you know this applicant?
Written communication skills Analysis and problem-solving skills Leadership potential Ability to articulate a shared vision Ability to motivate others/build constituencies Creativity Sensitivity to others Tact and judgment Rapport with parents and students Rapport with administrators Ethical conduct Overall rating what capacity do you know this applicant?
Analysis and problem-solving skills Leadership potential Ability to articulate a shared vision Ability to motivate others/build constituencies Creativity Sensitivity to others Tact and judgment Rapport with parents and students Rapport with administrators Ethical conduct Overall rating what capacity do you know this applicant?
Leadership potential Ability to articulate a shared vision Ability to motivate others/build constituencies Creativity Sensitivity to others Tact and judgment Rapport with parents and students Rapport with administrators Ethical conduct Overall rating what capacity do you know this applicant?
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2. Sensitivity to others 2. Tact and judgment 3. Rapport with parents and students 4. Rapport with administrators 5. Ethical conduct 6. Overall rating 6. What capacity do you know this applicant?
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. Overall rating what capacity do you know this applicant?
what capacity do you know this applicant?
uld you hire (or rehire) this person for a position in your organization?
uid you fille (of feffile) this person for a position in your organization:
nature: Date:
me: Title:
ool or Department:
dress:

REMINDER: Please attach a signed letter of endorsement on your letterhead stationery in which you evaluate *a*) the applicant's performance as a professional; *b*) potential as a school administrator; *c*) his/her communication skills (oral and written); and *d*) his/her potential to succeed in a graduate program. *Reference forms without signed letters are not complete and will not be considered*.

SECTION E

SCHOOL OF EDUCATION NOTIFICATION

This is to notify[University]	, to which I have applied
for admission to the Master of School Administration (M Principal Fellows Program scholarship loan for 2017 – 2019 will communicate directly with the Principal Fellows Progr MSA degree program.	9. I understand that the school of education
[Applicant's printed na	ame]
[Applicant's signatu	re]
[Date]	

This completed form should be mailed to the Principal Fellows MSA Program at the university or universities to which you apply. If you apply to more than one university, you may copy the form for the additional universities. The addresses of all Principal Fellows MSA Programs are listed the NCPFP website (http://ncpfp.northcarolina.edu/).

The deadline for the Principal Fellows Program application is **February 3, 2017**. You must have applied to the participating university (ies) of your choice by that date.

2017 – 2019 Participating Institutions

APPALACHIAN STATE UNIVERSITY

Leadership and Educational Studies ASU Box 32086 Reich College of Education Appalachian State University Boone, North Carolina 28608

EAST CAROLINA UNIVERSITY

Department of Educational Leadership East Carolina University 204 Ragsdale Building Greenville, North Carolina 27858-4353

FAYETTEVILLE STATE UNIVERSITY

Department of Educational Leadership Fayetteville State University 1200 Murchison Road Fayetteville, North Carolina 28301-4298

NORTH CAROLINA A & T STATE UNIVERSITY

Department of Human Development & Services North Carolina A&T University Yanceyville Center, Room 209 2105 Yanceyville Street Greensboro, North Carolina 27405

NORTH CAROLINA CENTRAL UNIVERSITY

Department of Educational Leadership North Carolina Central University 700 Cecil Street Durham, North Carolina 27707

NORTH CAROLINA STATE UNIVERSITY

Leadership, Policy, and Adult and Higher Education North Carolina State University 840 Main Campus Drive Partners II, Suite 1500 Campus Box 7271 Raleigh, North Carolina 27695-7271

UNIVERSITY OF NORTH CAROLINA at CHAPEL HILL

Educational Leadership Program UNC-Chapel Hill Campus Box 3500 121C Peabody Hall Chapel Hill, North Carolina 27599-3500

UNIVERSITY OF NORTH CAROLINA at CHARLOTTE

Department of Educational Leadership UNC-Charlotte 9201 University City Boulevard Charlotte, North Carolina 28223-0001

UNIVERSITY OF NORTH CAROLINA at GREENSBORO

Educational Leadership and Cultural Foundations UNC - Greensboro School of Education Building Room #362 1300 Spring Garden Street Greensboro, North Carolina 27402

UNIVERSITY OF NORTH CAROLINA at WILMINGTON

Donald R. Watson School of Education Department of Educational Leadership UNC-Wilmington 601 South College Road Wilmington, North Carolina 28403-5980

WESTERN CAROLINA UNIVERSITY

Dept. of Educational Leadership and Foundations Western Carolina University 216 Killian Building Cullowhee, North Carolina 28723